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9 February 1977

MEMORANDUM FOR: Morning Meeting Participants

SUBJECT: Requests for Materials and Briefings  
for DCI-Designate Admiral Turner

Attached is a collection of questions from Admiral Turner for various offices. In addition, Admiral Turner has made the following requests in the course of meetings with him conducted during the past few days:

1. Copy of Church Committee Report, including the history of CIA. ACTION:  25X1
2. Copy of Pike Committee Report, including leaked version which appeared in the Village Voice. ACTION:  25X1
3. Copy of Rockefeller Commission Report. ACTION:  25X1
4. Pros and cons of an open budget, including public comments made by President Carter during election campaign and subsequent to the election. ACTION: OLC
5. Comments about CIA and intelligence made by President Carter prior to and subsequent to the election. ACTION: SA/DCI
6. List of IG inspections conducted during the past six months and those projected for the next six month period. ACTION: IG
7. Paper on budget cycle (what is done during each period of the budgetary process). ACTION: Comptroller

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8. Statement of mission of each Directorate.  
ACTION: Comptroller
9. Suggestions for Admiral Turner on Face the Nation and other public appearances. ACTION: A/DCI
10. Laws, regulations and directives that govern the relations of the DCI and the President's National Security Advisor. ACTION: OGC
11. Differences between the requirements for disclosure of covert operations under Senate Resolution 400 and the Hughes-Ryan Amendment.  
ACTION: OGC/OLC
12. How do the DCI's responsibilities change if we shift from peace to war? ACTION: OGC
13. In the New York Times of 8 February, there was a report that in the near future the President would ask the DCI to give a report to the Cabinet. Draft an outline of what that report should cover. (Include key points, limit to about 10 minutes.)  
ACTION: A/DCI and Others
14. A list of questions and suggested answers (Q and A's) that might come up during the confirmation hearing.  
ACTION: OLC
15. Provide a rundown on the following controversial operations:



- e. Congressional leaks (experiences). ACTION: OLC
- f. Terms of Reference for the House Select Committee on Intelligence (would like an analysis of the draft that is being proposed. Is it satisfactory? Would we like to have it amended as proposed?)  
ACTION: OLC



SA/DDCI

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9 February 1977

25X1

MEMORANDUM FOR [REDACTED]  
EXECUTIVE ASSISTANT TO THE DEPUTY DIRECTOR  
OF CENTRAL INTELLIGENCE

- Encl: (1) Questions for General Counsel  
(2) Questions for Congressional Liaison  
(3) Questions for Public Affairs  
(4) Question for [REDACTED]  
(5) Questions for DDCI

25X1

1. Attached are several questions that Admiral Turner would like to have answered in preparation for his confirmation hearings before the Select Committee.

[REDACTED]

Commander, USN

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QUESTION FOR THE GENERAL COUNSEL IN PREPARATION FOR  
CONFIRMATION HEARINGS BEFORE THE SELECT COMMITTEE

1. The responsibilities of the DCI with respect to the entire intelligence community are likely to be a topic of discussion. Please outline the relationship that exists, particularly between the DCI and the various elements of DOD Intelligence, either as a result of Congressional statutes or Executive directives.

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Enclosure (1)

QUESTIONS FOR CONGRESSIONAL LIAISON IN PREPARATION FOR  
CONFIRMATION HEARINGS BEFORE THE SELECT COMMITTEE

1. It is advisable to be as aware of the attitudes of the members of the Select Committee as possible with respect to intelligence activities. For each member of the Committee, please provide the following:

a. Factual background data that may significantly shape opinions: age, area of the country, previous profession, significant education.

b. Factual data on Congressional activities that could bear on attitudes toward intelligence: membership on the Church Committee; sponsoring of legislation affecting intelligence, etc.

c. Specific actions as a member of the Select Committee or its predecessor activities: On-the-record statements or positions regarding intelligence activities.

d. Public statements on intelligence: Indicate any attitudes toward intelligence that can be supported by public statements by any Senator.

e. Other indicators of attitudes toward intelligence: Within the proper limits of the Privacy Act, list any known attitudes toward intelligence that cannot necessarily be documented.

2. I appreciate the 26 examples of possible questions that could be asked by the Select Committee as given in the briefing book. Reading the proposed answers that I should give to these, I have one concern. Quite a few of the answers appear to have me advancing a position advocated by the Agency. While I have no problem at this time with supporting any of those positions, I am concerned that there may be several dangers in doing so: (1) It may lead to followup questions that will get me in over my depth on the Agency's positions; (2) It may commit me to positions I have not had time to study. I would therefore appreciate it if you would review the 26 answers with an eye to what can be said that will be meaningful and at the same time within the knowledge span of a newcomer to the Intelligence Community. In particular, I would like the questions to demonstrate a

Enclosure (2)

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philosophy of managing intelligence rather than a specific position on particular intelligence issues; e.g., respect for civil rights, a desire for objective intelligence, a desire to exchange information with the Congress, a desire to inform the Congress and the public within the bounds of law and national interest.

3. Please provide an up-to-date listing of the membership of the subcommittees and ad hoc committees of the Select Committee.

4. State what kinds of intelligence would be of use to each committee of the Senate; e.g., what resources does the Community have which could provide intelligence to Interior, Agriculture, etc.

a. Indicate how many times each Committee of the Senate was given an informational briefing in calendar year 1976 as opposed to briefings to support budget, etc.

b. Same as above for House of Representatives.

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QUESTIONS FOR PUBLIC AFFAIRS IN PREPARATION FOR  
CONFIRMATION HEARINGS BEFORE THE SELECT COMMITTEE

1. It seems important to be aware of the controversial issues which have surfaced in the public domain with respect to various intelligence agencies and activities. Although I cannot be expected to know the detailed explanation of each such instance, it would seem inadvisable not at least to know that an issue of controversy had been raised. It could be expected that I would at least have read of these or heard of them in the newspaper or on the TV. In point of fact, I've been out of the country and will not have been as up to date as I might have been otherwise. Examples:

a. For the last six months, list each issue that was raised in the press in criticism of one or the other of our intelligence community activities, with a very brief precis of the problem. No explanation of what the Community's position is will be necessary.

b. For the two years previous to the above, please catalog the major issues of controversy that were raised, by title.

2. As the confirmation hearings approach, I will have increasing contact with members of the media. Within the proprieties of the Privacy Act, please list those members of the media who have taken strong positions for or against various intelligence activities in the past several years; e.g., a TV newsman who did a special on some aspect or controversial issue of intelligence. To the extent possible, indicate the attitude of the individual. If that is not possible, simply indicate that he has produced or written a piece. In short, I would like to know more about the Intelligence Community's relations with the most significant individual members of the media with whom we will continue to have contact.

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25X1

QUESTION FOR  IN PREPARATION FOR  
CONFIRMATION HEARINGS BEFORE THE SELECT COMMITTEE

1. There is likely to be discussion of the precedent of having a military officer as DCI. Would you please give me the names of the previous military DCIs, the dates of their incumbency, and whether they were in an active or retired status while so serving.

Enclosure (4)

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QUESTIONS FOR THE DEPUTY DIRECTOR OF CENTRAL INTELLIGENCE  
IN PREPARATION FOR CONFIRMATION HEARINGS BEFORE THE  
SELECT COMMITTEE

1. - At the hearings on 8 February before the Authorization Subcommittee of the Select Committee, Mr. Knoche made the statement that the amount of grain which the Soviets have under storage in earth-covered shelters amounted to one percent of annual consumption. Using that as a base, please estimate the variation from that figure which could result from lack of complete information, under-estimation of the size of individual storage sites, etc. Next, estimate the past rates of storage construction; and from that extrapolate the likely future rates of construction. Conclude with an estimation of how much the Soviets could store in a decade. Give a range from the lowest estimate of present capacity and the lowest building rates to the highest estimate of present capacity and the highest building rates. Presumably General Keegan would take a position at one end of the spectrum and the State Department at the other. Make any variations on the above methodology necessary to turn this into a useful and reasonable exercise.

a. Please do the same for the other indicators of Soviet civil defense preparation; e.g., ability to shelter significant officials; ability to shelter the population; ability to protect industry; or any others of importance.

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